## **BOARD OF DIRECTORS**



CHIEF EXECUTIVE OFFICER'S REVIEW - 13

BUSINESS MODEL - 16

MANAGEMENT DISCUSSION AND ANALYSIS - 40





- STEWARDSHIP - BOARD OF DIRECTORS

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193

CORPORATE INFORMATION SUPPLEMENT - 404

EVENTS — 116

RISK MANAGEMENT — 151

STEWARDSHIP — 190

FINANCIAL REPORTS - 280

94	ABOUT US — OG HIGHLIGHTS — OB CH		CHAIRMAN'S	S LETTER — 10 C	CHIEF EXECUTIVE OFFICER'S REVIEW — 13		BUSINESS MODEL — 16	MANAGEMENT DISCUSSION AND ANALYSIS - 40
				Date of Appointment to the Board	Date of Last Re-election as a Director	Length of Service as a Director	Membership in Board Subcommittees	Skills/Experience/Qualifications
	1 A W Atukorala Chairman Non-Executive	Independent Direct	or	31 August 2016	N/A	4 months	<ul> <li>Corporate Governance &amp; Legal Affairs Committee</li> <li>Strategic Issues Committee</li> <li>Nominations Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	<ul> <li>B.Sc. (University of Leeds, UK)</li> <li>MTT (North Carolina State University, USA)</li> <li>MBA</li> </ul>

2 A K Pathirage Deputy Chairman Non-Executive Non-Independent Director	ebruary 2011	28 March 2014	5 years and 10 months	<ul> <li>Strategic Issues Committee</li> <li>Human Resources and Remuneration Committee</li> <li>Nominations Committee</li> </ul>	<ul> <li>G.C.E Advanced Level</li> <li>He has over 28 years of experience in senior managerial capacity in Information Technology and in the business world</li> </ul>
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resent Directorships /ith Other Companies	Past Directorships/ Positions Held	Other Information	No. of Shares Held in the Bank as at 31 December 2016
<ul> <li>United Motors Lanka PLC – Director</li> <li>Unimo Enterprises Ltd. – Director</li> <li>TVS Lanka Ltd. – Director</li> <li>Pragnya Tech Parks Lanka (Pvt) Ltd. – Director</li> <li>Arni Holdings &amp; Investments (Pvt) Ltd. – Director</li> <li>Unawatuna Boutique Resort (Pvt) Ltd. – Director</li> <li>U B Finance Company Ltd. – Director</li> <li>Orient Finance PLC (Co. Reg. – PB/1079/ PQ) Formerly – Bartleet Finance PLC) –</li> </ul>	<ul> <li>DFCC Bank PLC - Director</li> <li>DFCC Vardhana Bank PLC - Director</li> <li>Orient Finance PLC (former Co Reg - PB/75/PQ) - Director</li> <li>U B Finance Company Ltd.</li> <li>Union Bank of Colombo PLC - Director</li> <li>Mashreq Bank PSC Country Manager, Sri Lanka</li> <li>ANZ Banking Group in London and ANZ Bank in Vietnam - Corporate Banking &amp; Audit in UK and Deputy GM in Ho Chi Minh City &amp; in Hanoi</li> </ul>	N/A	500
Director Colombo City Holdings PLC – Director	<ul> <li>ANZ Grindlays Bank, Colombo Branch (with ANZ Grindlays Group in Sri Lanka &amp; Overseas) – Deputy General Manager (at the time of leaving the bank)</li> </ul>		
<ul> <li>Sofitogic Holdings PLC –</li> <li>Chairman/Managing Director</li> <li>Asiri Hospital Holdings PLC –</li> <li>Chairman/Managing Director</li> <li>Asiri Surgical Hospital PLC –</li> <li>Chairman/Managing Director</li> <li>Asiri Central Hospitals Ltd. –</li> <li>Chairman/Managing Director</li> <li>Central Hospital Ltd. –</li> <li>Chairman/Managing Director</li> <li>Sofitogic Retail (Pvt) Ltd. –</li> <li>Chairman/Managing Director</li> <li>Softlogic Retail (Pvt) Ltd. –</li> <li>Chairman/Managing Director</li> <li>Softlogic Retail (Pvt) Ltd. –</li> <li>Chairman/Managing Director</li> <li>Softlogic Finance PLC – Chairman</li> <li>Softlogic Capital PLC – Chairman</li> </ul>	<ul> <li>Softlogic Information Technologies (Pvt) Ltd.– Chairman</li> <li>Softlogic Credit Ltd. – Chairman</li> <li>Softlogic International (Pvt) Ltd. – Chairman</li> <li>Softlogic Communications (Pvt) Ltd. – Chairman</li> <li>Asiri Hospital Matara (Pvt) Ltd. – Chairman/ Managing Director</li> <li>Matara Medi House (Pvt) Ltd. – Chairman/ Managing Director</li> <li>Future Automobiles (Pvt) Ltd. – Chairman/ Managing Director</li> <li>Future Automobiles (Pvt) Ltd. – Chairman</li> <li>Asiri Diagnostics Services (Pvt) Ltd. – Chairman</li> <li>Asian Alliance General Insurance Ltd. – Chairman (now known as Fairfirst Insurance Limited)</li> </ul>	N/A	3,993,000
<ul> <li>Softlogic Life Insurance PLC (Formerly known as Asian Alliance Insurance PLC) – Chairman</li> <li>NDB Capital Holdings Ltd. – Chairman</li> <li>Softlogic Properties (Pvt) Ltd. – Chairman (Incorporated in Australia)</li> <li>Softlogic City Hotels (Pvt) Ltd. – Chairman</li> <li>Softlogic Brands (Pvt) Ltd. – Chairman</li> <li>Softlogic Brands (Pvt) Ltd. – Chairman</li> <li>Odel PLC – Chairman</li> </ul>	<ul> <li>Softlogic Communication Services (Pvt) Ltd. – Director</li> <li>Softlogic Computers (Pvt) Ltd. – Chairman</li> <li>Ominga International (Pvt) Ltd.</li> <li>Softlogic Corporate Services (Pvt) Ltd. – Chairman</li> <li>Gerry's Softlogic (Pvt) Ltd. – Director</li> <li>Softlogic Solar (Pvt) Ltd. – Director</li> <li>Softlogic Restaurants (Pvt) Ltd. – Director</li> </ul>		
Sabre Travel Network Lanka (Pvt) Ltd. [Formerly known as Abacus International Lanka (Pvt) Ltd.] – Director Odel Properties One (Pvt) Ltd. – Director			

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		Date of Appointment to the Board	Date of Last Re-election as a Director	Length of Service as a Director	Membership in Board Subcommittees	Skills/Experience/Qualifications
3 P L D N Senevia Director/Chief E. Executive Non-Ia		1 January 2	017 N/A	Over one month (as at date)	<ul> <li>Corporate Governance &amp; Legal Affairs Committee</li> <li>Integrated Risk Management Committee</li> </ul>	<ul> <li>Bachelor of Science, University of Sri Jayewardenepura (B.Sc.)</li> <li>Diploma in Computer System Design with Distinction pass, National Institute of Business Management (NIBM)</li> <li>Master of Business Administration, Postgraduate Institute of Management, University of Sri Jayewardenepura (MBA – PIM)</li> <li>Fellow of the Institute of Bankers of Sri Lanka (FIB)</li> </ul>
4 T L F Jayaseker Non-Executive In	ra ndependent Director		2010 30 March 2015	6 years 10 months	<ul> <li>Strategic Issues Committee</li> <li>Audit Committee</li> <li>Human Resources and Remuneration Committee</li> <li>Nominations Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	- FCA - ACMA
5		4 June 2010	0 30 March 2016	6 years and 6 months	<ul> <li>Integrated Risk Management Committee</li> </ul>	FCA (Sri Lanka)

 Strategic Issues Committee
 Audit Committee
 Related Party Transactions Review Committee

D S P Wikramanayake Non-Executive Non-Independent Director

EVENTS — 116	RECOGNITION - 125	INVESTOR RELATIONS - 1	28 RISK MANAGEMENT – 151	STEWARDSHIP — 190	FINANCIAL REPORTS — 280	CORPORATE INFORMATION SUPPLEMENT - 404
Present Directors with Other Comp			Past Directorships/ Positions Held		Other Information	No. of Shares Held in the Bank as at 31 December 2016
<ul> <li>Credit Infor</li> <li>LankaClear</li> </ul>	rmation Bureau of \$ r (Pvt) Ltd.	Sri Lanka	Pan Asia Banking Corp Chief Executive Officer		or/ N/A	Nil
	. (		Hong Kong & Shangha – Thailand – Chief Risk	0 1	n	
			Hong Kong & Shangha – Sri Lanka – Chief Risi Maldives	- ·		
			Hong Kong & Shangha – Sri Lanka – Head of ( Management		n	

<ul> <li>Brandix Apparel India (Pvt) Ltd. – Director</li> <li>Brandix Apparel Ltd. – Director</li> <li>Brandix Apparel Solutions Ltd. – Director</li> <li>Brandix Lanka Ltd. – Director</li> <li>Brandix Management Services (Pvt) Ltd. – Director</li> <li>Brandix Asia Ltd. – Director</li> <li>Brandix Asia Ltd. – Director</li> <li>Brandix Mercury Asia (Pvt) Ltd. – Director</li> <li>Nirbitha Adventures (Pvt) Ltd. – Director</li> <li>John Keells Hotels PLC – Non-Executive – Director</li> <li>Phoenix Industries Ltd. – Director</li> <li>Brandix I 3 (Pvt) Ltd. – Director</li> <li>Brandix I 3 Australia Pty Ltd. – Director</li> </ul>	<ul> <li>Hayleys PLC – Non-Executive Director</li> <li>Lanka Ventures Ltd. – Non-Executive Director</li> <li>Ceylease Financial Services Ltd. – Director</li> <li>Sri Lanka Accounting and Auditing Standards Monitoring Board – Board Member</li> <li>Aitken Spence &amp; Company Ltd., Colombo – Group Finance Director</li> <li>Deutsche Bank, Colombo – General Manager &amp; Financial Controller</li> <li>Arab Bank Ltd., Bahrain – Internal Auditor</li> <li>Coopers &amp; Lybrand, Zambia – Audit/Senior Supervisor</li> </ul>	N/A	Nil
<ul> <li>NDB Wealth Management Ltd. – Chairman</li> <li>NDB Investment Bank Ltd. – Chairman</li> <li>NDB Capital Ltd. (Bangladesh) – Chairman</li> <li>NDB Zephyr Partners Lanka (Pvt) Ltd. – Chairman</li> <li>NDB Capital Holdings Ltd. – Director</li> <li>AIA Insurance Lanka PLC – Director</li> </ul>	<ul> <li>NDB Securities (Pvt) Ltd. – Director</li> <li>Aviva NDB Insurance PLC – Director</li> <li>Aviva NDB Holdings Lanka (Pvt) Ltd. – Director</li> <li>PC House PLC – Director</li> <li>Greenwich Lanka (Pvt) Ltd. – Chairman</li> <li>Procifinity Ltd. – Director</li> <li>Eco-Lodgia (Pvt) Ltd. – Director</li> <li>Rainbow Trust Management (Pvt) Ltd. – Director</li> <li>Infoserve (Pvt) Ltd. – Director</li> <li>Bartleet Finance PLC – Director</li> <li>Power World Gyms Ltd. – Director</li> <li>Orient Finance PLC – Director</li> </ul>	N/A	Nil

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				Date of Appointment to the Board	Date of Last Re-election as a Director	Length of Service as a Director	Membership in Board Subcommittees	Skills/Experience/Qualifications
	6 Mrs. Kimarli Fe Non-Executive i	ernando Independent Direct	or	4 June 2010	30 March 2015	6 years and 6 months	<ul> <li>Corporate Governance &amp; Legal Affairs Committee</li> <li>Strategic Issues Committee</li> <li>Audit Committee</li> <li>Human Resources &amp; Remuneration Committee</li> <li>Nominations Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	<ul> <li>Barrister-at-Law</li> <li>Attorney-at-Law, Sri Lanka</li> <li>LLB-London School of Economics, UK</li> <li>Postgraduate Certificate Course – Human Resources Management, PIM</li> </ul>
	7 Mrs. W A I Sug Non-Executive	<b>athadasa</b> Independent Direct	or	4 October 2013	28 March 2014	3 years and 2 months	<ul> <li>Corporate Governance &amp; Legal Affairs Committee</li> <li>Audit Committee</li> <li>Human Resources and Remuneration Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	<ul> <li>Sri Lanka Administrative Service – Retired Member</li> <li>BA degree (Social Sciences) – University of Colombo</li> <li>Masters degree (MBA/ MPA) – Monash University, Australia</li> <li>Hubert H Humphry Fellow (Fulbright)</li> </ul>

8	22 April 2015	30 March 2016	1 year and 8 months	<ul> <li>Corporate</li> <li>Governance &amp; Legal</li> <li>Affairs Committee</li> </ul>	<ul> <li>President's Counsel</li> <li>Attorney-at-Law</li> </ul>
D M R Phillips, PC Non-Executive Independent Director				<ul> <li>Integrated Risk</li> <li>Management</li> <li>Committee</li> </ul>	<ul> <li>Solicitor England and Wales</li> <li>Diploma Intellectual</li> </ul>

Diploma Intellectual Property – University of London

Present Directorships with Other Companies	Past Directorships/ Positions Held	Other Information	No. of Shares Held in the Bank as at 31 December 2016
<ul> <li>Vallible One PLC – Director</li> <li>Delmege Ltd. – Director</li> <li>LB Finance PLC – Acting Chairperson</li> <li>Richard Pieris Distributors – Director</li> </ul>	<ul> <li>Deutsche Bank AG – Head – Corporate Banking/Global Cash Management</li> <li>Standard Chartered Bank – Head – Client Relationships/Corporate Banking/ Wholesale Banking</li> <li>Pan Asia Banking Corporation PLC – CEO/ Director</li> <li>Waters' Edge – Director</li> <li>LankaClear (Pvt) Ltd. – Director</li> <li>Sri Lanka Bankers Association – Board Member</li> </ul>	N/A	Nil
<ul> <li>Insurance Board of Sri Lanka – Chairperson</li> <li>Kalubovitiyana Tea Factory Ltd. – Director</li> </ul>	<ul> <li>Securities and Exchange Commission of Sri Lanka – Chairperson</li> <li>Ministry of Plantation Industries – Permanent Secretary</li> <li>Ministry of Child Development &amp; Women's Affairs – Permanent Secretary</li> <li>Board of Investment of Sri Lanka – Director</li> <li>Sri Lanka Export Development Board – Director</li> <li>Environment Council – Member</li> <li>Sri Lanka Bureau of Foreign Employment – Director</li> <li>Sri Lanka Tea Board – Member</li> </ul>	Mrs. Sugathadasa had an illustrious career in the public service, having joined the Sri Lanka Administrative Service in the year 1977 and reaching the helm in the service as a Permanent Secretary. She was awarded the Hubert H. Humphrey Fellowship (Fulbright) by the United States Government in 1990. She has received many accolades, including the Australian Alumni Excellence Award in 2013 and the 'Inspirational Woman'- Professional and Career Women Award by Women in Management 2014/15. Mrs. Sugathadasa is a Trustee of Musaeus College and the current President of the Sri Lanka Association of Australia Awards Alumni (SLAAAA).	Nil
<ul> <li>Gestetner of Ceylon PLC – Director</li> <li>Vauxhall Beira Properties (Pvt) Ltd. – Director</li> <li>Intellectual Property Advisory Commission – Member</li> </ul>	<ul> <li>Intellectual Property Advisory Commission – Chairman</li> </ul>	A founder member of South Asian Association for Regional Co-operation in Law (SAARC Law) Sri Lanka Chapter. Mr Phillips is also a Member of International Pacific Bar Association and a life member of the Bar Association of Sri Lanka.	Nil

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)()	ABOUT US - 06	HIGHLIGHTS — 08	CHAIRMAN'S	LETTER — 10	CHIEF EXECUTIVE OFFICER'S	S REVIEW — 13	BUSINESS MODEL – 16	MANAGEMENT DISCUSSION AND ANALYSIS - 40
				Date of Appointment to the Board	Date of Last Re-election as a Director	Length of Service as a Director	Membership in Board Subcommittees	Skills/Experience/Qualifications
	Nominee of the	rasgama Non-Independent D Ministry of Finance Articles of Associat	•	22 April 2015	N/A	1 year and 8 months	<ul> <li>Integrated Risk Management Committee</li> <li>Audit Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	<ul> <li>Bachelor of Arts -University of Sri Jayewardenepura Sri Lanka</li> <li>Licentiate Examination - The Institute of Chartered Accountants of Sri Lanka</li> <li>Member of the Institute of Public Finance &amp; Development Accountancy in Sri Lanka</li> <li>Postgraduate Diploma in Management – Postgraduate Institute of Management (PIM), University of Sri Jayewardenepura Sri Lanka</li> <li>Master of Commerce Majoring in Finance – University of New South Wales (UNSW), Australia</li> <li>Member of the Australian Institute of Banking and Finance</li> </ul>
	10			13 May 2015	30 March 2016	1 year and 7 months	<ul> <li>Integrated Risk Management Committee</li> <li>Human Resources</li> </ul>	<ul> <li>Bachelor of Science (Physics) from the University of California</li> </ul>
	K D W Ratnaya Non-Executive	<b>ika</b> Independent Direct	or				and Remuneration	

esent Directorships th Other Companies	Past Directorships/ Positions Held	Other Information	No. of Shares Held in the Bank as at 31 December 2016
Director General, Department of State Accounts, General Treasury Director, Sri Jayewardenepura Hospital Director, Civil Aviation Authority Director, Association of Public Finance Accountants of Sri Lanka (APFASL) Director, Vehicular Emission Trust Fund Director, Judicial Infrastructure Maintenance Trust Fund	<ul> <li>Department of Information and Technology Management, General Treasury – Director General</li> <li>Department of Public Enterprises, General Treasury - Director General</li> <li>Department of Public Finance – Additional Director General</li> <li>Department of Public Finance – Director</li> <li>United Nations Development Programme (UNDP) – Financial Analyst</li> <li>Public Enterprises Reform Commission of Sri Lanka (PERC) – Director</li> </ul>	N/A	Nil

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				Date of Appointment to the Board	Date of Last Re-election as a Director	Length of Service as a Director	Membership in Board Subcommittees	Skills/Experience/Qualifications
	11 N S Welikala Non-Executive Ir	ndependent Directo	or.	11 October 2016	3 N/A	2 months	<ul> <li>Strategic Issues Committee</li> <li>Audit Committee</li> <li>Integrated Risk Management Committee</li> <li>Related Party Transactions Review Committee</li> </ul>	<ul> <li>Fellow of the Institute of Chartered Accountants (England and Wales)</li> <li>Fellow of The Institute of Chartered Accountants of Sri Lanka</li> <li>Bachelor of Laws – University of Sri Lanka</li> </ul>



Mrs. Shehani Ranasinghe Assistant Vice President/ Company Secretary N/A – (Appointed as the Company Secretary in

April 2012

N/A

N/A – N/A

(Length of service at the Bank – 23 years) - Attorney-at-Law (Hons.)

Bachelor of Arts (Hons.)
 Degree – University of
 Colombo

EVENTS — 116	RECOGNITION - 125	INVESTOR RELATIONS - 12	8 RISK MANAGEMENT — 151	STEWARDSHIP — 190	FINANCIAL REPORTS — 280	CORPORATE INFORMAT	ION SUPPLEMENT - 404
Present Directorsh with Other Compa			Past Directorships/ Positions Held		Other Information		No. of Shares Held in the Bank as at 31 December 2016
Alfutaim Gro - Bartleet & C - Bartleet Trai	al Leasing Ltd. (Or pup – Dubai) – Cha co. Ltd. – Director nscapital Ltd. – Di velopment Financ - Director	airman rector	<ul> <li>National Development I Chief Executive Officer</li> <li>Development Holdings</li> <li>NDB Aviva Wealth Man Director</li> <li>NDB Stockbrokers (Pvt</li> <li>Aviva NDB Finance Lar Director</li> <li>Capital Development &amp; – Director</li> <li>Capital Development Bank I</li> <li>NDB Investment Bank I</li> <li>NDB Capital Ltd. – Ban</li> <li>Eagle Insurance PLC –</li> <li>Maldives Finance Leas Alternate Director</li> <li>Ayojana Fund Manager Director</li> <li>Lakjaya Thrift and Crect Director</li> <li>NDB Venture Investmer</li> <li>NDB Bank Ltd. – Direct</li> <li>NDB Housing Bank Ltd</li> <li>Citibank NA – Chief Exe</li> <li>Mercantile Leasing Ltd</li> </ul>	(Pvt) Ltd. – Director lagement Ltd. – ) Ltd. – Director hka (Pvt) Ltd. – . Investment Co. Ltd. Ltd. – Director Igladesh – Director Alternate Director ing Co. Ltd. – ment (Pvt) Ltd. – lit Foundation Ltd. – hts (Pvt) Ltd. – Direct tor I. – Director ecutive Officer			Nil
N/A			N/A		Mrs. Ranasing	ghe was	

of several subsidiary companies of the Bank prior to her appointment as the Company Secretary of

the Bank.

formerly attached to the Legal Department of the Bank where she gained experience in Corporate and Banking law. She has also functioned as the Company Secretary